

Report of Head of Governance and Scrutiny Support

Report to the West Yorkshire Joint Health Overview and Scrutiny Committee

Date: 11 February 2019

Subject: Work Programme

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

1. This report provides an opportunity for members of the West Yorkshire Joint Health Overview and Scrutiny Committee to consider and agree the priorities for developing its future work programme.

Recommendation

2. The West Yorkshire Joint Health Overview and Scrutiny Committee is asked to note the overall matters set out in this report and associated appendices and agree (or amend) the:
 - (a) JHOSC's proposed future work programme, presented at Appendix 1.
 - (b) Draft terms of reference and proposed work group arrangements associated with the proposed review of the West Yorkshire and Harrogate Health and Care Partnership Workforce Strategy, presented at Appendix 3.

1.0 Purpose

- 1.1 This report provides an opportunity for members of the West Yorkshire Joint Health Overview and Scrutiny Committee to consider and agree its priorities and future work programme.
- 1.2 This report also specifically presents for agreement, draft terms of reference and proposed work group arrangements associated with the proposed review of the West Yorkshire and Harrogate Health and Care Partnership Workforce Strategy.

2.0 Background information

The West Yorkshire Joint Health Overview and Scrutiny Committee (JHOSC)

- 2.1 The JHOSC was originally established in December 2015; drawing its membership from the five constituent West Yorkshire local authorities.
- 2.2 At its meeting in July 2018, the JHOSC requested that officers proceed to review the current arrangements and develop proposals for the future operation of the JHOSC. Appropriate officers from each of the six local authorities¹ within the West Yorkshire and Harrogate Health and Care Partnership footprint continue to contribute to the development of future arrangements.
- 2.3 Until such time that any future arrangements are in place, work continues to support the current joint scrutiny arrangements and to develop the future work programme for the JHOSC.

Summary of previous work programme discussions

- 2.4 Since the formal establishment of the JHOSC, a number of issues / work streams have been considered by the Joint Committee, including:
 - The Urgent and Emergency Care Vanguard
 - Work of the West Yorkshire Association of Acute Trusts
 - Cancer waiting times
 - Autism assessments
 - Stroke Services
 - Access to dental service
 - Specialised services
- 2.5 In noting that some of the above areas form part of the agreed priority areas and programmes of the West Yorkshire and Harrogate Health and Care Partnership (the Partnership); the JHOSC previously concluded its future work programme should be developed to reflect the nine clinically based programme / priority areas of the Partnership.
- 2.6 The JHOSC also agreed that in considering the Partnership's nine clinically based programme / priority areas, the JHOSC would seek to consider how the work meets and/or supports the following agreed aims and criteria for working jointly across the Partnership:

¹ This refers to the six top-tier authorities across West Yorkshire and Harrogate with specific Health scrutiny functions/ powers.

- To achieve a critical mass beyond local population level to achieve the best outcomes;
- To share best practice and reduce variation; and
- To achieve better outcomes for people overall by tackling ‘wicked issues’ (i.e., complex, intractable problems).

2.7 The Partnership priority areas and programmes also includes a number of areas described as ‘enablers’, alongside a number of collaborative forums. At its meeting in December 2018, the JHOSC agreed that future reports on the Partnership’s nine clinically based programme / priority areas, should specifically seek to convey:

- How relevant ‘enablers’ are contributing / supporting the specific clinically based programme/ priority under consideration; and,
- The role, arrangements and contribution of any relevant collaborative forum.

2.8 At its meeting in December 2018, the JHOSC also agreed the following guiding principles for the ongoing development of its work programme.

Good Practice

- Avoid duplication by having a full appreciation of any existing forums already having oversight of, or monitoring a particular issue.
- Ensure any Scrutiny activity has clarity and focus of purpose; adding value within an agreed time frame.
- Avoid pure “information items” except where that information is being received as part of an identified policy/scrutiny review.
- Seek advice about available resources and relevant timings, taking into consideration the overall workload of the JHOSC and the Health Overview and Scrutiny Committees across the constituent authorities.
- Build in sufficient flexibility to enable the consideration of urgent matters that may arise during the year.
- Have due regard for the Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013, which provides for local NHS bodies to consult with the appropriate health scrutiny committee where they have under consideration any proposed substantial developments or variations in the provisions of the health service in the area(s) of a local authority; alongside the associated good practice regarding the early engagement of appropriate health scrutiny committees.

3.0 Main Issues

Developing the work programme

3.1 In considering additional items/ areas for inclusion on the work programme, the JHOSC previously agreed it would consider how such matters meet and/or support the agreed aims and criteria for working jointly across the Partnership, namely:

- To achieve a critical mass beyond local population level to achieve the best outcomes;
- To share best practice and reduce variation; and
- To achieve better outcomes for people overall by tackling ‘wicked issues’ (i.e., complex, intractable problems).

3.2 The JHOSC has previously recognised that in developing its work programme, it would remain necessary for the JHOSC to consider the scope of the agreed areas /

topics it wishes to consider, alongside the overall level of resource available to support its work.

- 3.3 A copy of a proposed work programme for JHOSC is attached at Appendix 1 for consideration and agreement. This reflects further discussions with the core team of the Partnership regarding the scheduling of programme areas.

NHS Long Term Plan

- 3.4 At its previous meeting in December 2018, Members identified the NHS Long Term Plan as a potential area for consideration. The NHS Long Term Plan was subsequently published on 7 January 2019 and soon after, members of the JHOSC received a letter from the Chief Executive Officer Lead for West Yorkshire and Harrogate Health and Care Partnership.
- 3.5 The letter provided a summary of the implications and an update on the next steps for the Partnership. A copy of the letter is attached at Appendix 2.
- 3.6 Work continues in order to make arrangements for the JHOSC to discuss the NHS Long Term Plan and the development of the Partnerships associated 5-Year Strategy.

Proposed review of the West Yorkshire and Harrogate Health and Care Partnership Workforce Strategy

- 3.7 At its meeting in December 2018, when considering the Partnership's Workforce Strategy (*A Healthy Place to Live, a Great Place to Work*) the JHOSC reflected on whether further and more detailed consideration of the strategy would be best placed within a working group.
- 3.8 There has been further consideration of this approach, including consideration of initial draft terms of reference and an informal discussion on 23 January 2019. The revised terms of reference and proposed work group arrangements are presented at Appendix 2 for the JHOSC's consideration.

4.0 Recommendations

- 4.1 The West Yorkshire Joint Health Overview and Scrutiny Committee is asked to note the overall matters set out in this report and associated appendices and agree (or amend) the:
- (a) JHOSC's proposed future work programme, presented at Appendix 1.
 - (b) Draft terms of reference and proposed work group arrangements associated with the proposed review of the West Yorkshire and Harrogate Health and Care Partnership Workforce Strategy, presented at Appendix 3.

5.0 Background documents²

- 5.1 None

² The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.